



Annual Report 2022





Table of Contents

Foreword by the Chair	03
Patron	07
Organisation	10
Events and activities	14
Marketing and Communication	20
Finances	22
Future Outlook	24
Appendix A:	
Member listing	31
Member Mutations 2022	32
Appendix B:	
Financial overview	33
Income Statement 2022	33
Contribution by Region	33
Balance Sheet	33
Audit Report	34



Foreword by the Chair





Dear fellow members,

Thank you for a wonderful and successful 20th Anniversary Year!

Celebrating 20 years of networking in three cities throughout Sweden was an absolute dream come true.

After not being able to organise an Annual Dinner in the last 2 years because of the pandemic, we were so happy and proud to finally raise a glass at the Riddarhuset in May with you. That we could do the same in Malmö in September and in Gothenburg in November was even more special.

We were proud of the great mix of Dutch and Swedish professionals, members and network that joined us in the festivities.

Over 120 members

Growing our member network for professionals throughout Sweden is one of our main goals at the Dutch Chamber.

Last year we were so happy to see that the number of members had increased significantly from 96 to 114, this year we made a jump to 124! Again, a unique

record in the history of our organisation, which also had quite an impact on our results.

32 events in total

The dynamic environment we created together with our regional director teams in Stockholm, Malmö, and Göteborg led also to an incredible number of events: 32 events including the 3 Anniversary Days & Dinners. Who would have imagined this in 2021 when the pandemic still had a large impact on event management?

And with the well-received Walk & Talks, Learn & Lunches, and corporate lunches on themes like sustainability and HR we managed to attract more than 700 people to our events.

Also important to mention is the improved engagement of our corporate members by organising events under our flag.

For the first time, we organised a cultural event in Stockholm: the show of comedian Jasper van Kuijk. It was a very well-appreciated event and attracted also new faces to this event. A good way to reach out to potential new members.



Organisational

We also extended our Advisory Board with 2 new members: Janet Hoogstraate, Valneva and Eva Strüving, Postkodlotteriet. Together with Patron ambassador Bengt van Loosdrecht, Henk van Dieren from Samskip van Dieren and Göran Stille from Handelsbanken we hope to extend our Swedish network and the Advisory Board is also great support for the board with regard to strategic questions.

Sadly, we have to say goodbye to Annika Närling, who decided not to extend her board membership. Her knowledge and experience were needed and appreciated by us in the board. With her contagious smile, she reminded us often when we became too Dutch in words and deeds for the Swedes. Annika, thank you so much for all your work and wise words!

I would like to end by extending a big thank you to Frank Cleeren for managing the event calendar, Lotte van der Vaart, for being well-organised and keeping us organised, Manuel Harmsen for keeping the books and helping us with growing the corporate network, Johannes Pastoor based in Göteborg for growing our external relations network and Annika for everything you did concerning communication and branding.

A shout-out and a big hand to our regional directors Stefanie Brinkman, Inge Vriese, Viola Vergouwe, Esther Meulenberg, Bram Nabuurs en Wouter Ridder who organised many events in a city near you. Without you, it would be hard to grow the network.

On behalf of the board, I would like to thank especially ambassador Bengt van Loosdrecht and his colleagues for the way our partnership is developing. It is great to have such support and cooperation from all at the embassy.

Last year's visit of the Dutch Royal couple to Sweden has been an amazing experience for many of us and we thank the embassy for the way we were involved and invited to the various events. An absolute highlight of last year!

And of course, a big thank you to you, our members, for all your support, feedback, your ideas, and inspiration. We can only do this with you.

We sincerely hope that our efforts to enrich your professional life paid off and gave you and your business the inspiration and support you needed.

With warm regards,

Els Berkers

Chair



Photocredit @sthlmgator

Frank Cleeren, Annika Närling, Manuel Harmsen, Els Berkers, Lotte van der Vaart, Johannes Pastoor



From our Patron





Welcome again to this publication where we look back upon the activities of the Dutch Chamber of Commerce in Sweden. The chamber has seen its membership growing steadily, which points to a need for networking, advice and community among entrepreneurs in Sweden. This past year had been promising, with the first royal visit from the Netherlands since 1987. The Netherlands returned a ship bell to Sweden, reaffirmed bilateral ties, signed memoranda of understanding on port cooperation and life sciences, and generally rekindled Dutch interest in Sweden. Hopefully, we will see a boost in private sector cooperation in innovative fields as a result.

The Chamber organized successful anniversary gatherings in Stockholm, Malmö and Gothenburg. Companies and institutions received us, and gala dinners added to the festive mood. More than anything else, these occasions proved worthwhile as networking events.

The current context, however, is one of perceived insecurity. Sweden has applied for NATO membership and finds the Netherlands as a strong supporter. As the chair of the European Union during the first half of 2023, economic security is a priority for Sweden, where open strategic autonomy

should not come at the detriment of sound competitiveness or of a level playing field in the single market. During the coming months, the Netherlands will want to stand by Sweden where both countries' interests come together.

Sweden and the Netherlands are generally likeminded, though differences of opinion do exist. It is our task to analyse where Sweden stands on controversial dossiers in Brussels with a view to avoiding misunderstandings, but also with a view to finding joint solutions to joint problems. Fortunately, trade and investment flows with the Netherlands can only improve as Sweden strives for sound competitiveness and sustainable growth.

The value of an association such as the Chamber is that it transcends the interests of its individual members. Ideally, its board members feel the pulse of Dutch private companies in Sweden, and provide an environment where members inform each other about their internal policies and business activities. But it works the other way around too: fundamental developments in society, such as the call for more diversity, sustainability and transparency, are to permeate companies that are breaking new ground for them to survive in the future.



This embassy embraces the view that it wants to move past mere trade and investment promotion in Sweden. Private sector companies and consortia with innovative solutions for the future are emerging in both countries. Cooperation, more than competition ought to be the new paradigm.

This embassy therefore looks forward to more engagement and more visits to Dutch and Dutch-Swedish companies. We want to hear from you how you perceive the investment climate in Sweden, where you see opportunities for the future, where the challenges lie. We learn a lot from you, as your specific experiences help us feedback to capital with a view to providing support and solutions when needed.

The Embassy team wishes you a successful year ahead, and will be happy to welcome you for meetings, functions and gatherings. We look forward to meeting you all soon!

Bengt van Loosdrecht
Dutch Ambassador to Sweden





Organisation





Executive Board



Els Berkers
Chair



Manuel Harmsen
Vice Chair and Treasurer



Lotte van der Vaart
Secretary

Patron



Bengt van Loosdrecht
Ambassador

Secretariat



Marion Norman
Secretary



Frank Cleeren
Members & Events



Annika Närling
Communication



Johannes Pastoor
Board Member



*Regional Office
Stockholm*



Inge Vriese
Regional Director

*Regional Office
West*



Esther Meulenberg
Regional Director

*Regional Office
South*



Bram Nabuurs
Regional Director

*Committees
& Help*



Chris Jonkers
Photographer



Stefanie Brinkman
Regional Director



Viola Pettersson Vergouwe
Regional Director



Wouter Ridder
Regional Director



Mimi Dekker
Auditor



Advisory Board



Henk van Dieren



Göran Stille



Janet Hoogstraate



Eva Struving

*Nominating
Committee*



Jolande Svensson-Klijn



Jacques Pellis



Events and Activities





2022 was a busy year packed with activities: all together 32 events took place, both live and digital events. Our ambition is to have two events per month spread over the three regions Malmö, Göteborg, and Stockholm.

With the lifted corona restrictions, we had the opportunity to network and meet regularly. Highlights were the three Annual Dinners that were held in Malmö, Göteborg, and Stockholm. The turnout at events was great this year. It also underlines that we stay relevant to our network by growing our member base again. We will pick out a few.

Göteborg continued with a richly filled calendar of Walks & Talks. Locations and topics of diverse nature were planned. Region West delivered 8 Walk and Talks! Viola Vergouwen explains:

“To be on the safe side with regard to the pandemic, Region West kicked off the year with outdoor activities. The concept of Walk & Talks was born. It has proven to be a safe way of meeting face-to-face and at the same time a very appreciated way of networking. Groups of approximately 15 participants gathered for informative walks with an interesting speaker combined with networking techniques which resulted in people being able to build up their network within the region.

A crime walk, a walk to the underground music temple, a walk along the royal path, and a walk through beautiful but cold Slottsskogen were alternated with

a summer sailing along the beautiful west coast archipelago on a three-master followed by some more active events such as indoor golf, a typical networking event. Many old- and newcomers joined the monthly events.”

In Malmö, Stratiteq CEO Frank Hennekens spoke about his experiences working and living in Sweden. King's Day was celebrated on the rooftop of Eden Business Centre and of course the Jubilee Dinner in Turning Torso cannot be missed. During the day, we met with Invest in Skåne, Malmö FF, and the ESS facility in Lund. The Day Programme was very much appreciated by the participants.

In Stockholm, we are delighted to see that more and more members find their way to the Innovation House to work, meet fellow members, or simply have a meeting. This year the Learn & Lunch meetings were introduced, and they have turned out to be a success. With over six sessions in 2022, we are continuing with this formula and even extending this walk-in breakfast possibility for our members. In January, we kicked off with a company visit to Signify's new offices, we walked through Södermalm and heard about the Dutch influences, we laughed about Jasper van Kuijk and topped it with a spectacular Annual Dinner at Riddarhuset.



Month	Activity	Region
January 26	Walk & Talk 1 – Advantages of walking meetings	Göteborg
February 10	Cultural differences Workshop	Stockholm
February 23	Annual General Meeting	Digital
March 2	Walk & Talk 2 – Crime Walk	Göteborg
March 3	Stratiteq, CEO Frank Hennekens	Malmö
March 24	Company visit Signify Business	Stockholm
April 22	Work & inspiration day Innovation House	Stockholm
April 27	Walk & Talk 3 – King’s Day	Göteborg
April 28	King’s Day Rooftop drinks	Malmö
May 5	Work & inspiration day Innovation House	Stockholm
May 13	Annual Dinner/Jubileum Dinner Stockholm	Stockholm
May 31	”The Dutch Influence on Södermalm”	Stockholm
June 8	Walk & Talk 4 – Water management	Göteborg
June 12	Validata Lunch on HR challenges	Stockholm
June 16	Summer break rooftop mingle with Validata	Stockholm
August 25	Back to Work Mingle	Stockholm
August 26	Walk & Talk 5 – Sailing event	Göteborg
August 27	Back to Work Mingle: BBQ on the Beach	Malmö
September 6	Back to Work Mingle: Boulebar	Stockholm
September 2	Jubileum Dinner Malmö	Malmö
September 13	Learn & Lunch: Modular Management	Stockholm
September 21	Walk & Talk 6 – Sisjön golfcourt	Göteborg
October 25	Jasper van Kuijk Theatre Event – with dinner	Stockholm
October 27	Walk & Talk 7 – Lights in Alingsås	Göteborg
November 17	Corporate lunch on HR matters – Validata	Göteborg
November 18	Jubileum Dinner Göteborg	Göteborg
November 23	Corporate Lunch on sustainability	Stockholm
December 8	Nobel Light Walk	Stockholm
December 15	Walk & Talk 8 – Jul på Liseberg	Göteborg



In 2023 we organised 32 events, with in total 724 participants, of which 66 online, 411 in Stockholm, 181 in Gothenburg and 66 in Malmö.



***Anniversary Dinner
Stockholm at Riddarhuset
13 May 2022***





*Anniversary Dinner
Malmö at Turning Torso
2 September 2022*





*Anniversary Dinner
Göteborg at Chalmerska Huset
18 November 2022*





Marketing and Communication





In our previous strategic directions, we have expressed strengthening our value proposition with professional and engaging communication towards our members, and this ambition continued during 2022. With an increase of members and the number of events, we continued planning our communications to be relevant and distributed on time. With the celebration of our 20th Anniversary in 2022, extra focus has been made on communication around the three Annual Dinners organised in Stockholm, Malmö and Göteborg.

Our monthly newsletter is our main member communications channel where we announce upcoming events, member interviews, new members, rear mirror, etc. The newsletter interlinks with our other channels, like our website and social media, LinkedIn, and Facebook. LinkedIn is our primary social media channel where we want to continue to grow. Our ambition is to expand our network and ensure that the members' stories are found in our online channels.

Our Communication Channels

In 2022, we sent out 9 newsletters which was a bit less than in 2021, but on the other hand, a lot of the communication was focused on the three Anniversary Dinners spread throughout the year. Our newsletters have an average opening rate of 44–50% which is a significant increase compared to last year's opening rate between 30–35%. The number of subscriptions is steadily increasing. We started the year with almost 931 subscribers and closed the year with 1031 subscribers. We will continue to promote our newsletter to expand our current and new network, especially on LinkedIn.

During 2022, our website increased to 8,133 unique visitors compared to 5,048 in 2021. The number of page views increased to 18,715 compared to 10,105 page views in 2021.

For events we sent special invitations, either to members or to a broader network, depending on the type of event. The opening rate for digital invitations has varied between ~34–60%. Events organised in Stockholm have had an opening rate between ~45–60% and Region South and West between ~35–50%.

LinkedIn: Since the restart of our LinkedIn page in 2018, we have communicated corporate and general news items relevant to our audience, such as newly appointed board members, member interviews, events, etc. During 2022, we have continued to use LinkedIn more actively with rear mirror stories and always encourage new subscribers to our newsletter.

The number of followers (to be compared with subscribers) is growing and during 2022 we had 276 new followers compared to 152 in 2021. At year-end 2022, we had a total of 786 followers to be compared with 531 at year-end 2021. We see a great possibility to grow our network in this channel and our ambition is to continue to increase the number of followers going forward.

Facebook: The content is focused on rear mirror of events. By year-end 2022, we had 483 followers compared to 401 in 2021. Facebook will continue to be one of our social media channels to share and post past events, but our main focus is to expand our professional network on LinkedIn, where we believe our network conversations have a more natural and relevant place.



Finances





The 20th anniversary of the Dutch Chamber made 2022 a remarkable year with three notable anniversary dinners in various locations and more live events than expected, despite the post-pandemic scenario. Membership fee income rose by 20%, exceeding budget expectations, while event income was three times higher than anticipated. This was partly because we expected fewer live events due to the pandemic, however, we were pleasantly surprised with the high demand for live events.

Despite a profit from investments the previous year, this year saw a loss due to the negative impact of the declining stock markets, which was out of our control. To mitigate this, we invested a portion of our reserve in the same conservative fund managed by Handelsbanken.

The cost of events was higher than budgeted as we underestimated the expenses for food, drinks, travel, and higher usage of complimentary tickets. Additionally, the timing of the Malmö anniversary dinner was not ideal, planned just after the summer holidays and with a Royal visit taking place, which resulted in unsold seats.

It should be noted that while the expenses in the regions were higher than the income generated, this was a deliberate choice as part of our policy is to grow our presence in the regions. We believe that investing in the regions will provide long-term benefits and result in stronger relationships with our members. Furthermore, the high attendance of Stockholm members at the anniversary dinners in Malmö and Gothenburg demonstrates the added value of having a presence in all regions for our members.

Our team operates on a modest budget, and overall expenses were close to the budgeted amount.

The year was closed with a substantial loss, which was covered by our reserves, and we remain in a sound financial position.

As we see an increase in the number of events and size of events that we organise, we have adjusted our books to enable more detailed budgeting and monitoring of expenses for the individual events in each region, and allocating a budget for future anniversaries.



*Future Outlook
Our Focus for 2023*





The Cool North

Our focus for 2023 is to continue expanding our network within Sweden and the Netherlands. That is also the reason why we chose The Cool North as our motto: we would like to attract more Dutch companies interested in investing and/or establishing in Sweden and to build our regional network in the northern part of Sweden (Mid Sweden, Norra Sverige).

Main Ambitions for 2022–2024

As we feel that we are still heading in the right direction, we have not the intention to change our main ambitions as presented in our 2022 AGM.

We still see the building and maintaining of a vibrant, professional network as our main ambition. We will continue to strengthen our value proposition through engaging communication and attractive events for members and network. Hand in hand with balanced finances, a stable and enthusiastic board, and empowered regional directors.

Let us explain how we want to do this in 2023.

Build the Network: Sweden, the Netherlands, and Internationally

We have seen that proactive and personal approaches help to grow our network. We appreciate contacts handed over by the embassy and Dutch governmental organisations and we cherish these partnerships. We have made

a start in (renewing) contacts with Dutch local organisations like the various regional development agencies to promote our network in Sweden.

In our board we have a board member focused on building the network within Sweden. This focus has led to new partnerships with organisations like Invest in Skåne, Västsvenska Handelskammaren, Sydsvenska Handelskammaren, Business Region Göteborg, Almi Mälardalen and Handelskammaren Mittsverige.

In 2023, we will focus on reviving contacts with other international chambers. An example is a joint event with the Swiss Chamber planned in September on Health and Prevention. We plan to invite the international chambers for a Dutch lunch in the spring, to revitalise the contacts.

With the help of the recently extended Advisory Board representing different business areas, we work on expanding our network in specific branches, like finance, media, health, and logistics in both countries too.

We are also very excited to announce the new position of Regional Director in region Mid Sweden. Emile Frantzen will take on this assignment. Emile will be taking care of the Swedish network in the beautiful region of Mid Sweden and will support Dutch companies interested in that area.

This means that we will have coverage with regional directors in the South, West, Stockholm region, and in Mid Sweden.



Dutch-Swedish Ness

The Dutch Chamber finds it very important to stress the Swedishness of our activities. For Dutch entrepreneurs and professionals, it is important to meet and learn from Swedish entrepreneurs and professionals. And the other way around, for Swedish entrepreneurs and professionals with an interest in the Netherlands, we may be an interesting first contact.

This means that our organisation needs to be inclusive for all: Dutch, but also Swedes.

Last year we had discussions with members of the Advisory Board and the Executive Board how we could improve our Swedishness and in what way we could be more appealing to Swedish professionals. This led to our suggestion to change the name from the Dutch Chamber of Commerce in Sweden to *Dutch Swedish Chamber of Commerce*.

We will ask our members to support us in this vision during the AGM. When the AGM approves, we will start with the implementation after the summer.

When discussing the name change, we also noticed that it was time to review our mission, to stress the Swedishness more. Therefore, we propose the following mission statement:

"We are the leading networking platform in Sweden, nurturing and growing Swedish-Dutch business relationships."

Well-Planned Attractive Events

Last year, we had 30 events including the Anniversary Days and Dinners: an incredible amount for a voluntary organisation. We attracted more than 800 people to these events.

Why we succeeded in organising so many events spread over Sweden was due to the well-planned event calendar, the good cooperation between our board member for events and Regional Directors, and the enthusiasm of the board and RD's to have an exciting event programme for our members.

For 2023, we have already scheduled 24 events. Our smooth organization will help us to be flexible when interesting possibilities pop up for an event during the year.

Events we have in our calendar include company visits, Walk & Talks, Corporate Lunches on themes like sustainability and HR-related subjects, After Works, and the Annual Dinner. We are happy to see that for 2023, there are no barriers expected to organise live events.

In 2022, we also saw an increase in initiatives by our corporate members. We will continue to support our corporates with expanding their specific network through organising e.g. sponsored lunches.

On 11–14 May, together with Handelskammaren Mittsverige, we will organise a 2 days conference with subjects on the agenda like sustainability, talent attractions, and energy transition in the Sundsvall area. It is an example of our ambition to connect Dutch and Swedish companies with each other.



Sound Finances

As our member base has grown so fast in the past three years, we need to review our budget method for events. We see that our general costs are still in line with our budget, but we would like to budget our events more specifically to have better control.

Our treasurer will present the new budget for events at the AGM.

Member Survey

Since 2020 we have had a new chair and with the pandemic behind us, we think it would be a good idea to check with our members how the Dutch Chamber is doing and hear where there is room for improvement or change of direction.

After the summer we will invite you to share your opinion and ideas with us through a member survey.

Finally...

The board is very excited and enthusiastic to support you and will continue to invest in the growth of our network and enrich your professional life in the coming year.



The Dutch influence on Södermalm – A guided walk by Peter Frisk



"My favourite event was the Learn & Lunch session with Syco van de Laar from Hexicon. Renewable energy is a topic for businesses as well as for private people, during the year it became more visible what the impact was on our grocery bill, energy bill at home and of course the impact on climate (change)."

Frank Cleeren, Board member

"In Region West we held a series of Walk & Talks which we will continue also during 2023! My favourite event of 2022 was our walk & talk during the Lights Festival in Alingsås. A guide took us along all the light installations and explained the concept and ideas behind it. We were joined by representatives of Signify who sponsored our event, as well as the Lights Festival itself. It was a beautiful autumn night and it gave us all a lot of inspiration. Also very nice to experience a regional event outside of the city of Gothenburg!"

Esther Meulenberg, Regional Director West

"In Region West the concept of Walk & Talk was introduced. The first one was my favourite! Why? Simply because I was so excited to see if this event would become a success. A personal trainer talked about the advantages of meetings whilst walking. And one of Dutch Chambers' members, Happy Socks, sponsored the event. It was a good start of the new year where physical meetings could take place again. Monthly Walk & Talks followed, with different speakers and themes."

Viola Pettersson Vergouwe, Regional Director

"After months of preparations, expectations, and excitement, Friday afternoon 13 May 2022 the hall of Riddarhuset suddenly was filled with all our members and friends, and also new faces, Dutch and Swedish, in beautiful gala clothes at our first Anniversary Dinner of the year in Stockholm. Champagne in our hands, bringing a toast to our fantastic organisation. It was a magical evening!"

Lotte van der Vaart, Board member



"With the exceptions of the very nice Annual Dinners in Stockholm and Göteborg, the company visit at Signify got stuck in my mind. It was a very inspirational visit and I learned a lot of new things about lightening and the future of that industry."

Annika Närling,
Board member

"As Chair it is hard to choose between all the beautiful events we had. There were so many...Of course I was emotional when we had our first Anniversary Dinner at Riddarhuset in Stockholm, was very excited about the day and evening programme in Malmö in September and so happy with the enthusiasm in Göteborg at our third and last Anniversary Dinner in 2022 in November. The sailing event in Göteborg stole my heart...the new people I met, the magical sunset, sailing on the calm sea...it was amazing!"

Els Berkers, Chair

"My favourite event was the annual dinner and day program in Malmö. Malmö, Lund and Skåne showed itself in such a positive way with innovation, sports and equality. Also the dinner at the top floor of the majestic Turning Torso is unforgettable."

Wouter Ridder, Regional Director South

"The annual dinner Stockholm at Ridderhuset: Fantastic throw back in time... to the world of Niklas Natt och Dag, we considered ourselves to be networking as the ancient aristocracy in the beautiful noble vestibule of Sweden."

Bram Nabuurs, Regional Director South

"My most enjoyable event was the fourth Walk & Talk session: Explore Gothenburgs' (under)water world. After entering the Kulturtemplet, which is an old water cistern in the middle of Gothenburg, we experienced the most fantastic sound and music show in a dark room. The sound propagated through the vaults that seemed endless and we walked slowly down the stairs, the handrail dripping with moisture and the only light coming from the flute of our guide. Down at the bottom of the reservoir, some tealights burned. The guide walked with us to them and blew the flute so that the lights were extinguished by his breath and it became completely dark. And then the music show started, an amazing experience."

Johannes Pastoor, Board member



Appendices





Appendix A:

Member listing (31 December 2022)

Business members				Associate members			
Premium	SME		Service	Associate			Executive
De Lage Landen	@17 Kungsängen	Nespresso Professional	Heineken	Alice Horsman	Gilles van Nieuwenhuyzen	Moose Färg	Annika Närling
Handelsbanken	747 Konsult	Olympic Equestrian Project	Sheraton	Anne Jansen	Henk Hatzmann	Olle Jansson	Els Berkers
Samskip Van Dieren	Adding Value Consulting	PerOlofGården Hotel	Warchild	Annemieke Ålenius	HVW Advisory	Pieter van der Meijden	Esther Meulenbe
	Anco and Judith van der Werff	Poolside AB	Chris Jonkers	Armand Scheijen	Ilse Wicherts	Plank-ton Interiör	Inge Vriese
Corporate	Ancora Health B.V.	Rent a Chef	Mimi Dekker	Bart Berens	Ivo Dubbers	prof dr Tom J de Koning	Stefanie Brinkma
AllChiefs	Better Business International	Robby Reggers		Bianca Mali	Jacques Pellis	Rex Schothorst	Viola Pettersson
Centric	Blooming Stockholm	Skeppsbron Skatt		Boudewijn Boesveld	Jakob Rosenblad	Rianne den Toom	Wouter Benjamin
Deloitte	BQ Accounting AB	Tom Pelzer AB		Bram Nabuurs	Jan Hollemans	Ric Roetering	
Eversheds Sutherland	Building Blocks	Twinnovate B.V.		Callette Terhaerdts Losic	Jo-Anna Wagenaar	Roel Ottink	Honorary
KLM	Courtesie International	Undutchables		Casper Wakkee	Jolande Svensson-Klijn	Ronald Kok	Jasper van Dorre
LeasePlan Sverige AB	Denis van Nunen	UP THERE, EVERYWHERE		Chantal Jonkergouw	Juliann Veeger	Ronald Looij	Maarten Merckx
Netherlands Embassy	Enact	Västindienspecialisten		Chantal Meeuwisse	Jurgen Bouw	Ronny Honing	
Nextory AB	Eurolawyers	Young Medical B.V.		Chris van der Schoor	Kerstin Lindell	Sabine Trommar Rosenblad	
Optimizers	Faber Flags			Christiaan Winckel	Laura Weller	Saltsjöbadens Samskola	
PRLab	Helabs Ventures			Dirk Carlier	Leo F.J. de Meere	Stéphanie Klein Tuente	
Randstad	Heussen			Elis Dijkstra-Suichies	Lisa Wannelius	Syco van de Laar	
Scania	Intertrust (Sweden) AB			Emile Frantzen	Marco van der Wal	Tim de Haas	
Signify	Janet Hoogstrate			Energia Positiva Sweden	Maria Hansson Groenen	Timen van der Horn	
Svenska Postkodlotteriet	Kiwa			Erik Griffiths	Marianne Louwerse	Wendy Heijne	
Validata Group	LDPE			Eva Eriksson	Mathieu Maes	Wietse Kuipers	
Visma Nmbrs	Louis Hedberg			Evert Plomp	Max F. Baasten	Wim Berkers	
Volvo Group	Lukas Joel			Gerben Doornbos	Michel Annink		
				Gigi de Groot	Mirjam Damsma		

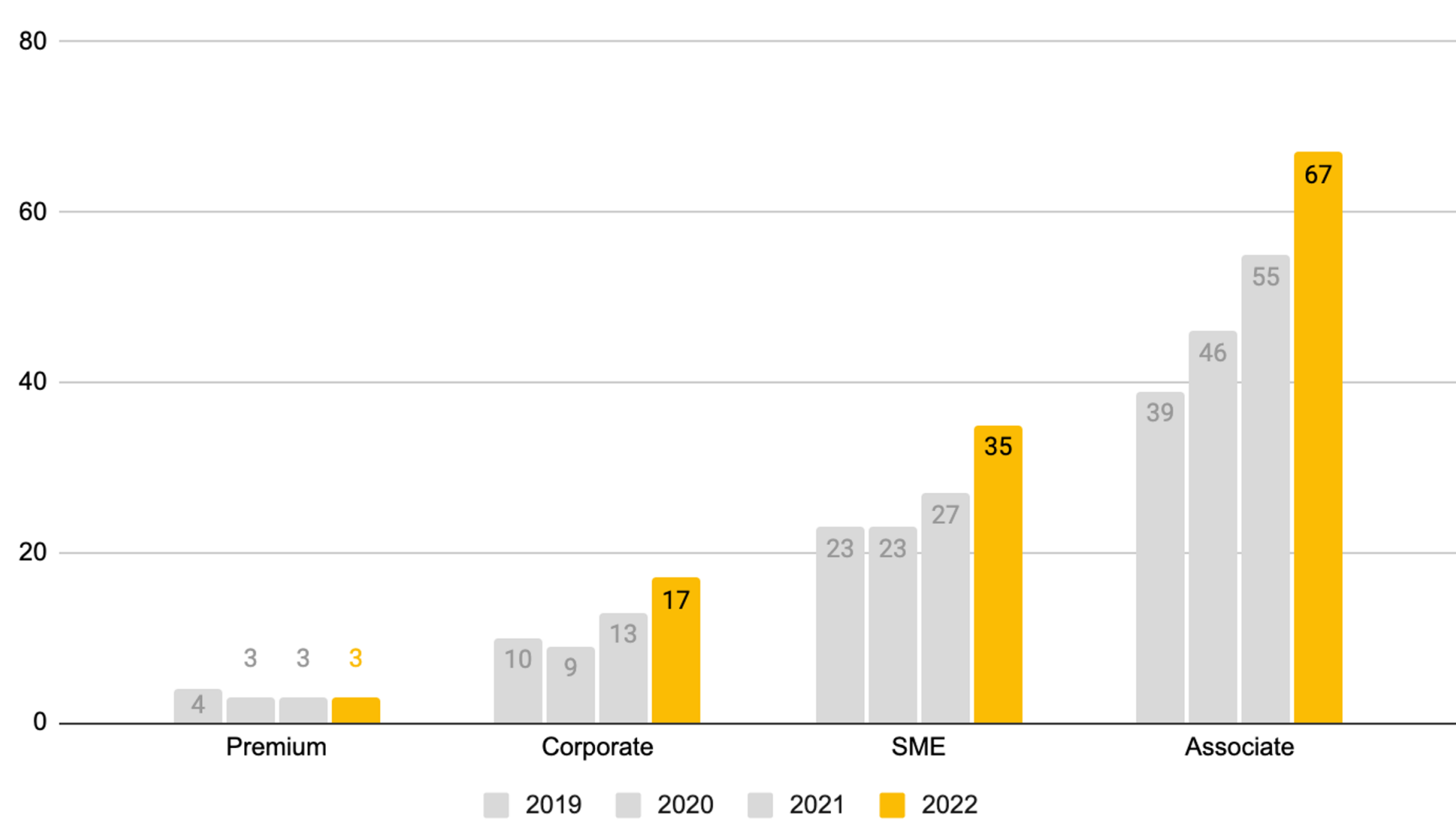


Appendix A: Member listing (31 December 2022)

Membership development

	2019	2020	2021	New	Cancel	2022
Business members						
Premium	4	3	3	0	0	3
Corporate	10	9	13	8	-4	17
SME	23	23	27	10	-2	35
Service	3	5	5	1	-1	5
	40	40	48			60
Associate members						
Associate	39	46	55	19	-7	67
Executive	8	8	9	1	-3	7
Honorary	1	2	2	0	0	2
	48	56	66			76
Total	88	96	114			136

Membership development (2019-2022)





Appendix B:
Financial overview

Income Statement		All amounts in SEK	
	2022	2021 Budget 2022	
Income			
Events	253 850	29 950	80 000
Members	364 890	302 437	305 000
Sponsoring	25 000	25 000	25 000
Contribution reserves	60 000		60 000
	703 740	357 387	470 000
Expenses			
Events	- 660 001	- 183 868	- 300 000
Secretariat	- 77 070	- 65 252	- 80 000
Office and Insurance	- 26 949	- 25 164	- 30 000
IT platform	- 19 536	- 18 674	- 25 000
External representation	- 22 803	- 9 160	- 15 000
Internal operations	- 22 515	- 11 588	- 15 000
Travel	- 23 234	- 5 179	- 15 000
Bank	- 6 523	- 3 905	- 5 000
	- 858 631	- 322 790	- 485 000
Financial result			
Investments	- 38 165	44 062	15 000
Result	- 193 056	78 658	0

Income and expenses by Region		All amounts in SEK		
	Stockholm	Gothenburg	Malmö	
Income				
Events	181 700	48 400	23 750	
Members	331 980	26 320	6 590	
	513 680	74 720	30 340	
Expenses				
Events	-290 453	-145 981	-124 307	
Other	-15 077	-8 110	-1 208	
	-305 530	-154 091	-125 515	
Result	208 150	- 79 371	- 95 175	

Balance Sheet		All amounts in SEK	
	31 Dec 2021	31 Dec 2022	
Assets			Debts
Receivables	22 162	0	Payables
Prepaid expenses	32 046	967	Creditcard
Investments	573 888	610 723	Prepaid Memberships
Bank account	399 469	249 464	
Online payments account	3 940	4 222	
	1 031 504	865 376	Equity
			Retained earnings
			Annual result
Total Assets	1031 504	865 376	Total Debts and Equity



Audit Report





2022 Audit Report

6 Feb 2023

To the Annual General Meeting of the Dutch Chamber of Commerce in Sweden
Organisation nr 802411-6082

I have audited the accounting records, the financial statements, as well as the management by the Executive Board of the Dutch Chamber of Commerce in Sweden for the book year ending on December 31st 2022.

The Executive Board's responsibility

The Executive Board is responsible for the preparation and the management of the chamber.

Auditor's responsibility

It is the auditor's responsibility to perform an audit in accordance with good auditing practice, and to express an opinion on the financial statements and on the report of the Executive Board. The audit was performed in accordance with good audit practice in Sweden. I believe that the audit evidence that I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion about the Financial Statements

In my opinion, the consolidated financial statements give a true and fair view of the financial position, financial performance, and cash flow of the Chamber.

Recommendation to discharge

According to my opinion, the members of the Executive Board have not violated the statutes of the Chamber. Hence, I recommend the Annual General meeting to discharge the Executive Board for the period covered by the audit, i.e. Jan 1st 2022 until December 31st 2022.

Tyresö, 6 February 2023

Mimi Dekker



DUTCH
CHAMBER
OF COMMERCE
IN SWEDEN

